1. CALL TO ORDER AND ETHICS STATEMENT

2. SWEARING IN OF NEW MEMBERS
   - Mr. Ezequiel L. Acosta (Licensed Mechanical Contractor)
   - Mr. T. Baker Glasgow (Licensed Building Contractor)

3. APPROVAL OF MINUTES (August 31, 2021)

4. EMERGENCY DECLARATION LETTERS
   Department of Military and Veterans Affairs: Black Mountain State Veterans Home – Sprinkler System Repairs.

5. INNOVATIONS SUBCOMMITTEE UPDATE

6. OLD BUSINESS

7. NEW BUSINESS

8. STATE CONSTRUCTION OFFICE REPORT

9. SCHEDULED NEXT MEETING
   - October 26, 2021
   - December 7, 2021

10. ADJOURNMENT